

THE VALUE OF PRACTICE MANAGEMENT INFO STATS DATA Profit Drivers Australia **Description** Data by Business Health Pty Ltd Description** Data by Business Health Pty Ltd

Profit Driver	% of Aus practices	Profit per principal [*]	Profit increase per principal*
Client Segmentation			
No	38%	\$201,300	-
Yes	62%	\$295,587	+47%
Effective implementation (Formal segmentation model, differentiated service offers and process reviewed annually)	34%	\$322,541	+60%
Client Review Process			
Involving adviser alone	60%	\$243,285	-
Involving adviser plus another from the business	39%	\$291,176	+20%
Seek Client Feedback			
No	74%	\$219,634	-
Yes	26%	\$385,459	+76%
Effective implementation (Formal feedback process, involving external expertise & sharing results with clients, staff and business partners)	2%	\$416,410	+90%
A Class Client Contacts			
10 or less times per year	73%	\$233,807	-
More than 10 times per year	27%	\$334,894	+43%
Business Planning			
12 Month Operational Business Plan			
No	33%	\$165,092	-
Yes, partially documented	45%	\$239,852	+45%
Yes, fully documented	22%	\$449,361	+172%
Longer Term Strategic Plan			
No	18%	\$195,258	-
Yes, partially documented Yes, fully documented	58%	\$204,487	5%
, ,	25%	\$440,185	+125%
Effective implementation (Documented strategic & operational plan, reviewed at least 6 monthly, monthly progress to plan monitoring)	8%	\$515,099	+161%

^{*}Note the profitability calculations include a notional \$100,000 salary for each principal working in the business. COPYRIGHT© BUSINESS HEALTH PTY LTD 2022.

Profit Driver	% of Aus practices	Profit per principal*	Profit increase per principal*
Succession Planning			
No written plan or buy sell agreement	76%	\$243,038	-
Documented plan with buy sell agreement	24%	\$323,365	+33%
Effective implementation	5%	\$561,663	+131%
(Documented plan, reviewed regularly, covering all contingencies, successor identified with funding in place)			
Staff Management			
Staff with up-to-date job descriptions	0.107	4447.606	
None	21%	\$117,696	-
More than 75%	63%	\$331,431	+176%
Offer staff incentive/bonus program	/		
No	52%	\$200,691	-
Yes	48%	\$327,666	+63%
Staff with individual performance objectives	2224	4450544	
Less than 50%	32%	\$158,514	-
More than 75%	51%	\$344,375	+117%
Last performance reviews/appraisals	220/	6457404	
More than 12 months ago	23%	\$157,104	-
Within last 6 months	48%	\$296,783	+89%
Last salary/remuneration review	70/	¢106.006	
More than 2 years	7%	\$106,906	- 4.650/
Within last 12 months	77%	\$203,058	+165%
Seek staff feedback	200/	6204.764	
No .	29%	\$204,764	-
Yes, conducted internally	66%	\$255,454	+25%
Yes, using someone external to the business	5%	\$716,942	+250%
Client Value Proposition	220/	64.47.040	
No	22%	\$147,810	-
Yes, but only in the principal's head	31%	\$268,893	82%
Yes, and fully documented	47%	\$305,829	107%

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